

Introduction I

- The circular economy (CE) is argued by policymakers, academics and businesses to hold great promise for achieving sustainability
- Yet, there is a dearth of research about what a circular future may look like
- To address this gap, this paper proposes different plausible scenarios for a circular future
- It uses a 2 x 2 scenario matrix method developed through a thought experiment and a focus group with academics, policy-makers and circular entrepreneurs





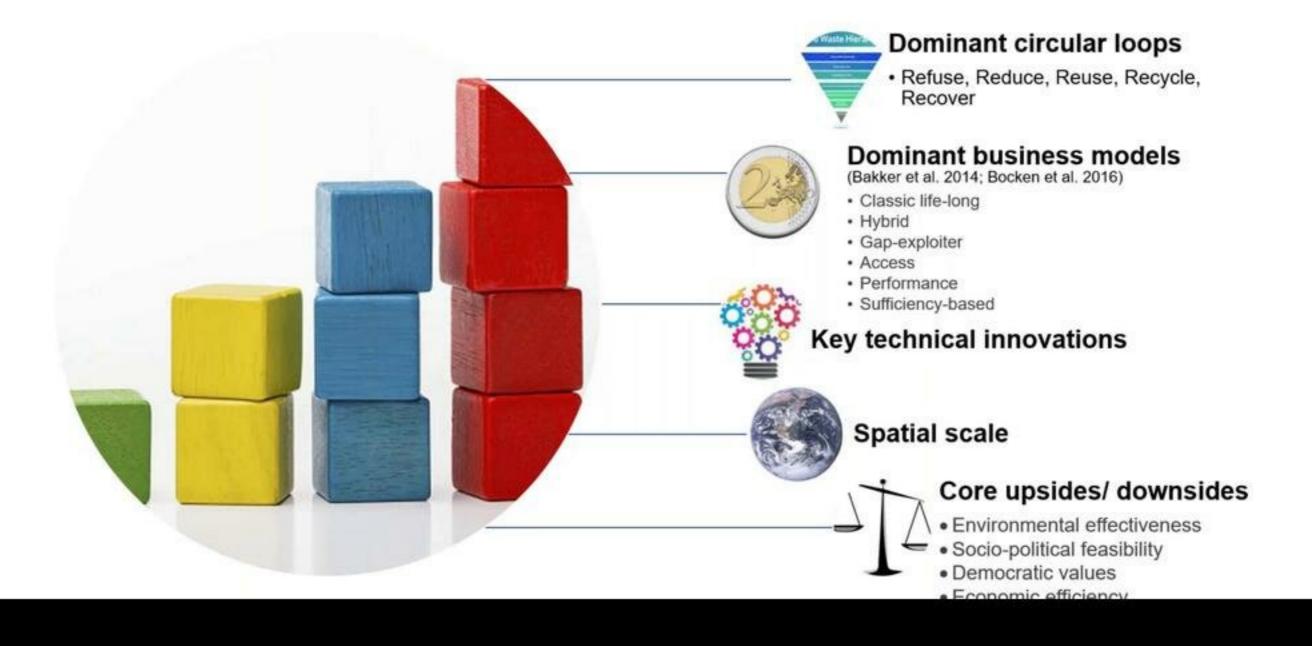
Introduction II

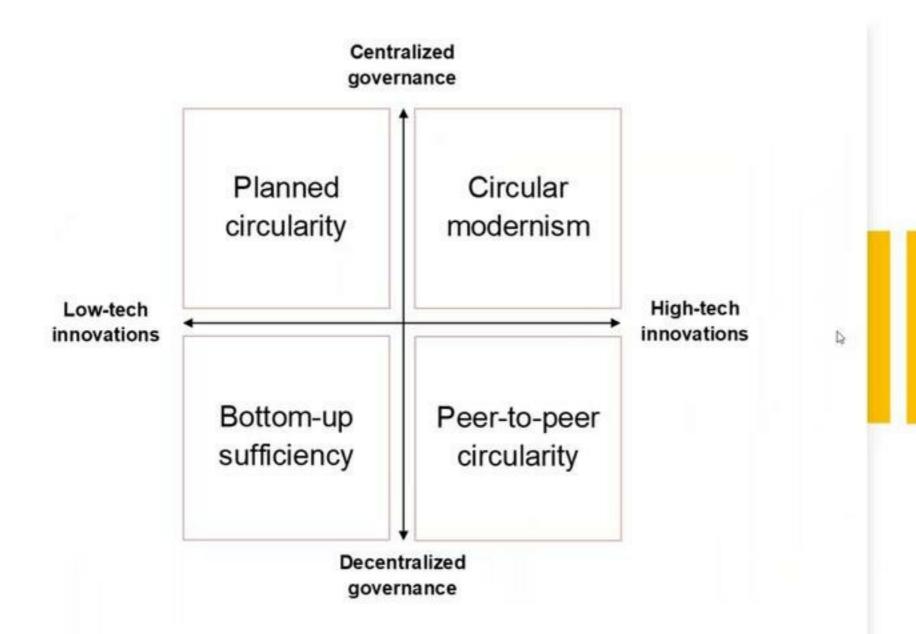
- From this, the paper builds four scenario narratives for the future of a circular economy
- Delineates the core characteristics as well as assessing the upsides and downsides of each scenario
- Objectives
 - Provide some conceptual clarity around the notion of circular economy and a sound basis for quantitatively modelling the impacts of a CE
 - Provide a clearer directionality to policy-makers and businesses
 - Help them both anticipate and understand the consequences of a paradigm shift towards a CE and shape policies and strategies

Dimensions of the axes	Definition
High-tech innovations	Advanced and complex technologies characterized by high R&D intensity and high knowledge transfer costs
Low-tech innovations	Technologies designed to be as simple as possible, characterized by low R&D investment and low knowledge transfer costs
Centralized governance	Concentration of political and economic power and responsibilities into the hand of national governments and large corporations
Decentralized governance	Expansion of local political and economic autonomy through the transfer of powers and responsibilities away from large national political and administrative bodies and large corporations

Definition of the axes

Core characteristics of the scenarios





The four scenarios for circular futures

Circular modernism



Core principles

- •Relies on technological innovations
- . Centralization of political and economic decision-making
- Transformations focused on the supply side and businesses' production activities
- Main roles of the government
- Set standards for eco-efficiency and design for recycling and provide directionality to circular innovations
- Invest massively in R&D in these sectors to spur innovations

Key technological innovations

- High-tech recycling technologies (automated sorting, chemical recycling of plastics)
- Eco-efficient innovations such as bio-based materials
- Artificial intelligence and big data analysis to support more sustainable manufacturing processes

Dominant business models

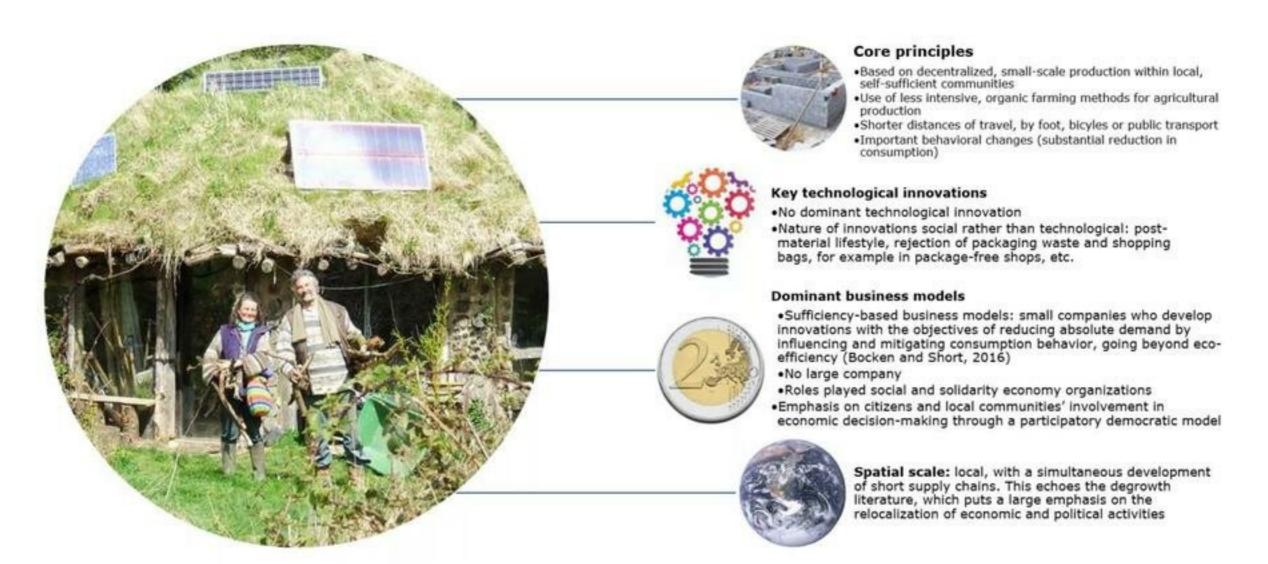
- •Recycle, Recover, Reduce (high-tech)
- •No significant changes to conventional business models

Spatial scale: global, since large global consortia and clusters of multiple companies pool their R&D investments to create economies of scale for ecoefficient and recycling innovations

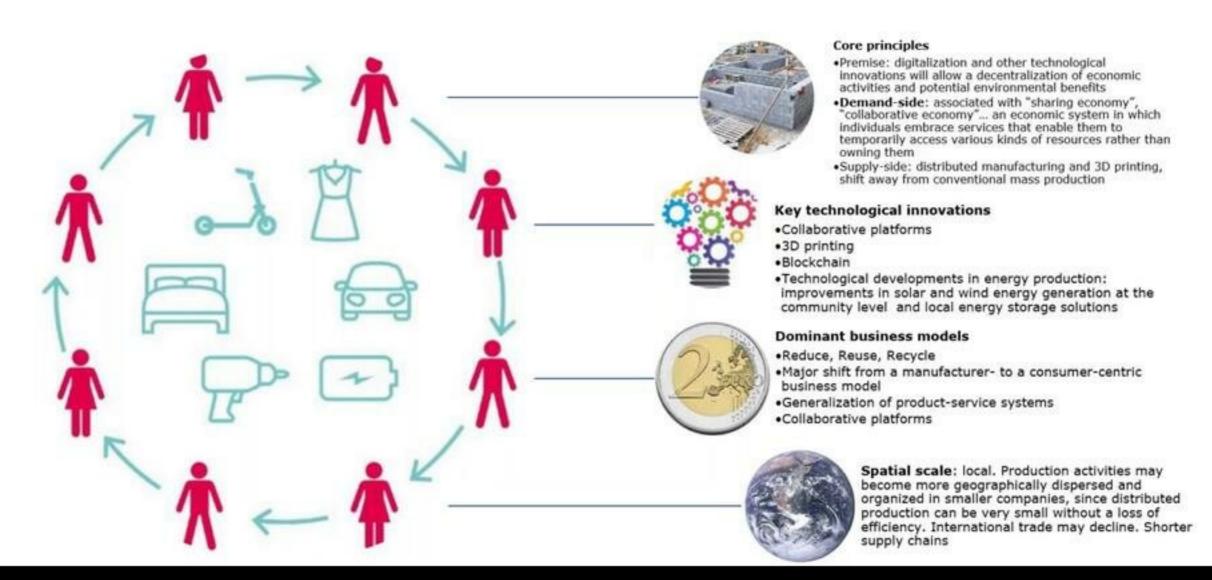
Planned circularity



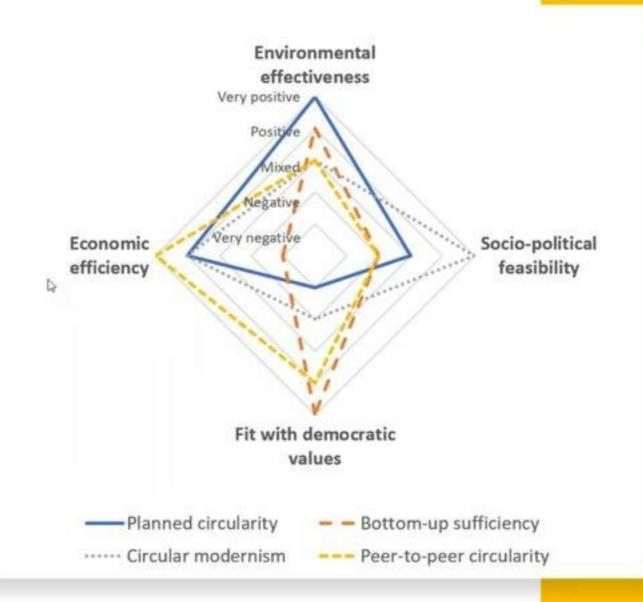
Bottom-up sufficiency



Peer-to-peer circularity

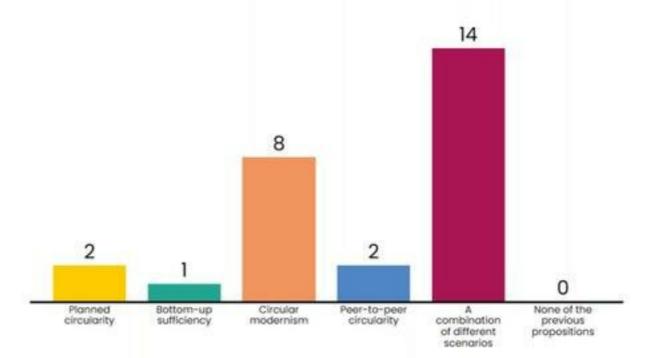


Core upsides and downsides of scenarios



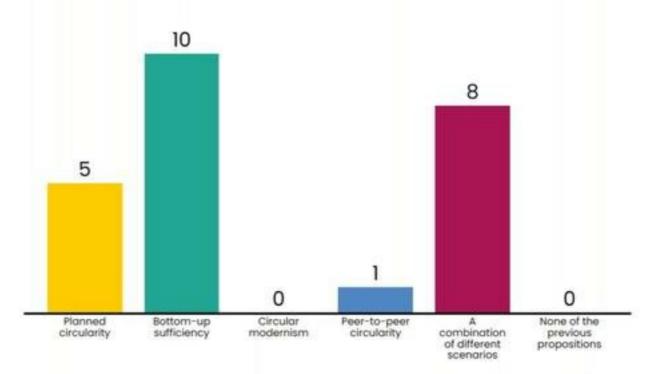
Which scenario do you deem to be most likely?





Which of the scenarios would you prefer to see happening?







Preferability of scenarios

- A preferable scenario was a combination of scenarios rather than one scenario in its pure form
- Product reuse and sharing practices as well as decentralized production in peerto-peer circularity offer promising ideals, especially if accompanied by a shift away from current consumerist culture to avoid any "circular economy rebounds"

 From a governance perspective, a preferable scenario would be a multi-level framework combining broad societal goals set and enforced at higher levels, with autonomy for local actors to translate these goals into actions adapted to local settings

Probability of scenarios

- Some of our scenarios are more probable than others, given the phenomenon of path dependency at play in complex socio-technical systems
- Circular modernism as the most likely scenario, as it fits current discourses of the dominant proponents of the CE
- Our scenarios are not fully mutually exclusive: combinations or hybridized forms of different scenarios may be more likely to happen (e.g. China)
- · Likelihood of these scenarios also varies with space
- Likelihood of scenarios may also vary with the occurrence of specific events

Avenues for further research

- Empirically ground and nuance these scenarios with insights from key stakeholders in different industries and in different geographical locations
- Quantitatively modelling these impacts
- Analyze the systemic changes required for the advent of the scenarios
 - Concept of "circular disruption"
 - Co-edition of an upcoming special issue in Business Strategy and the Environment

Thank you!

